



Ca' Foscari  
University  
of Venice

# **GENDER EQUALITY PLAN OF CA' FOSCARI UNIVERSITY OF VENICE**

updated January 2024

## GEP TEAM

The drafting and monitoring of the actions contained in the Gender Equality Plan are entrusted to a dedicated working group - the GEP Team - composed of a group of people with specific expertise on gender issues, identified to represent the main components of the University. While forming the Ca' Foscari GEP Team, we considered the strong connections and potential synergies with the CUG - Equal Opportunities, Employee Well-Being and Inclusion Committee. Our goal is to improve our employees' well-being and combat workplace discrimination.

The supporting administrative structure is the Sustainability Office - Institutional Affairs Area, where Dario Petrantoni was entrusted with overseeing the project.

Name and Surname			Position
Prof.	Sara	De Vido	Coordinator
Prof.	Gian Luigi	Paltrinieri	Deputy-coordinator
	Monica	Gussoni	RPA
			Human Resources Area
Prof.	Stefania	Sbarra	Faculty representative*
	Laura	Fagarazzi	ARIC - RicInt representative
	Anna	Bonfante	AAI - CFS representative
	Sara	Dal Monico	Representative of PhD students assembly*
	Maria	Ducoli	Students Assembly representative*
	Vivianne	Pavan	APPS - CG representative
	Immacolata	Caputo	ADISS - Career Service / LEi Project representative
	Nicoletta	Bortoluzzi	ARIC - RicInt representative
Prof.	Sabrina	Marchetti	Faculty representative*
	Martina	Gonano	AAI - CFS representative

*\*CUG members*

# CONTENTS

<b>FOREWORD</b>	<b>4</b>
<b>ACTION PLAN 2024</b>	<b>5</b>
1. Gender equality in recruitment and career advancement	13
2. Culture of the organisation	16
3. Gender mainstreaming in research and teaching programmes	26
4. Gender balance in top positions and decision-making bodies	35
5. Combating gender-based violence, including sexual harassment	36
6. Work-life balance	41

## FOREWORD

The GEP- Gender Equality Plan provides a set of commitments and actions intended to promote gender equality within the organisation through institutional and cultural changes.

The GEP stems from the European Commission's Strategy for Gender Equality 2020-2025. It includes measures to enhance gender equality within Horizon Europe. As a result, the European Commission has made the GEP a prerequisite for all research organisations and higher education institutions aiming to access funding from the Horizon Europe research programme. The European Commission defines the GEP as a strategic plan aimed at:

- conducting impact assessments of procedures and practices to identify gender bias;
- identifying and implementing innovative strategies to correct gender bias;
- defining objectives and processes for monitoring progress through specific indicators.

The GEP, therefore, fits within the planning cycle of universities and is coordinated with other instruments for organisational well-being.

It was also mentioned in the NRRP guidelines for Mission 4 Component 2 (From research to business):

*'Access to funding from the NRRP programmes is only granted to those universities, research organisations and other public and private entities that have adopted, or commit to adopting in the first year of the project, a **Bilancio di genere (gender budget)** and a **Piano di uguaglianza di genere (Gender Equality Plan)**, in analogy to the Gender Equality Plan, GEP, which is a prerequisite in all Horizon Europe projects'.*

Gender equality is a cross-cutting strategic enabling factor that Ca' Foscari has included in its Strategic Plan 2021-2026. Therefore, the adoption of a GEP is an absolute requirement. This is not a formal step aimed only at obtaining funds but a set of objectives and actions aimed at developing an inclusive and gender-sensitive culture in the University.

## ACTION PLAN 2024

Objective	Action	2024	replanned objective	new objective
<b>1. Gender equality in recruitment and career advancement</b>				
1.1. Promote gender equality in recruitment and career advancement	Amendment of the regulations for PhDs, research grants and fellowships with the aim of ensuring a gender-balanced composition of the committees			
	Feasibility study to define ways to encourage the recruitment and career advancement of women	X	X	
1.2. Promote female leadership in research	Survey on female participation in research projects			
	Coaching/mentoring activities and other training activities for young female researchers at the beginning/advancement of their career, by successful female researchers, also from outside the University	X		
	Definition of instruments to encourage young female researchers to propose themselves as leaders of research groups and to participate in research projects as scientific leaders			
<b>2. Culture of the organisation</b>				
2.1. Strengthen the University's role on gender issues	Renewal of the European HRS4R certification			

Objective	Action	2024	replanned objective	new objective
	Consolidation and implementation of membership in Networks and Centres of national and international relevance dealing with gender equality and gender-based violence	X		
	Updating, drafting and approval of the gender budget			
	Starting application and obtaining the UNI/PdR 125:2022 certification	X		
2.2. Make the language of the University more inclusive	Updating of guidelines on inclusive language and definition of a vademecum establishing common rules for internal and external University communication			
	Revision of the University website, institutional documents and forms to bring the language in line with the new guidelines	X		
2.3. Develop actions to spread an inclusive culture within the University's practices	Survey on perceived inequalities within the University			
	Installation of free/reduced price sanitary napkin dispensers	X		
	Experimental activation of a psychological support desk			
	Maintenance and consolidation of the Philosophical Counselling Desk of the COFIL Master	X		
	Inclusion of award criteria in tenders regarding commitment to gender issues (e.g. Gender Equality certification or ISO 30415 for diversity and inclusion)	X		

Objective	Action	2024	replanned objective	new objective
	Continuation and monitoring of ALIAS careers for students	X		
	Feasibility study to introduce the ALIAS profile for gender transitioning staff			
2.4. Overcome gender asymmetry in the University's dissemination activities	Definition of guidelines to promote gender equality in panels			
	Mapping of panel composition in conferences			
	Programming of conferences, seminars and training activities on the topic of gender stereotypes			
2.5. Develop among women a greater awareness of their role	Organising talks with female professionals, researchers, scientists and academics whose professional history is an inspiration for guiding study and career choices	X		
	Planning training initiatives to help technical staff and faculty promote their leadership and develop strategic skills for the world of work	X		
<b>3. Gender mainstreaming in research and teaching programmes</b>				
3.1. Include gender topics in the University's educational programme	Recognition of courses explicitly dedicated to gender issues in the degree programmes and other training initiatives on gender and diversity issues			
	Introduction of new courses explicitly dedicated to gender issues in the academic programmes	X		

Objective	Action	2024	replanned objective	new objective
	Programming of Masters, Higher Education, MOOCs, Minors and other training initiatives on gender and diversity issues	X		
	Promotion of the educational programme dedicated to gender issues in the activities of communication and orientation at the University	X		
3.2. Promote gender mainstreaming as a cross-cutting element in research according to the subject area	Inclusion of the gender dimension in the call forms for University research projects (e.g. SPIN)			
	Promote the use of research tools (databases, guidelines, etc.) and methodologies to include gender in research	X		
3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes	Maintaining and enhancing the provision of scholarships for STEM degrees and PhDs	X		
	Activation of dissertation prizes for female students enrolled in science-related degree programmes	X		
	Orientation actions dedicated to STEM pathways for high school girls, also in collaboration with external networks	X		
3.4. Strengthening research on gender and diversity issues	Recognition of research products on gender and diversity issues (past 5 years)			
	Establishment of prize for theses (all levels) on gender, inclusion and diversity issues	X		
	Organisation of conferences and seminars to promote research results	X		
	Activation of research grants explicitly dedicated to gender and diversity issues			



Objective	Action	2024	replanned objective	new objective
<b>4. Gender balance in top positions and decision-making bodies</b>				
4.1. Promote female leadership in decision-making structures	Establishment of a gender equality delegate in each department, also by combining similar positions			
	Amendment of the General University Regulations to include double gender preference on voting cards for elected positions			
	Internal mentoring paths between management and non-management profiles to support career advancement in PA	X		
<b>5. Combating gender-based violence, including sexual harassment</b>				
5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence	Advertising the activities of the CUG and the Confidential Counsellor, through information materials, both digital and printed			
	Creation of an informative guide on all the University services for the inclusion and protection of students and staff	X		
	Updating the code of conduct against sexual harassment and gender-based violence in the light of the latest international and European legal instruments	X		
5.2. Increase knowledge about different forms of gender-based violence	Continuous monitoring of data on gender-based violence in the University	X		
	Joining/create an observatory on gender-based violence, involving the whole of the Ca' Foscari community	X		

Objective	Action	2024	replanned objective	new objective
	Information activities against sexual harassment and gender-based violence, also involving local anti-violence centres	X		
5.3. Increase security in access to university facilities	Mediation activities with the bodies of the Municipality of Venice to improve public lighting in the areas adjacent to the various university sites, libraries and campuses			
<b>6. Work/life balance</b>				
6.1. Support work-life balance	Feasibility study on how to support the responsibility of caring for teaching staff			
	Renewal for the three-year period 2022-2024 of the Welfare Plan for PTA and CEL staff			
	Transition from emergency phase to full smart working phase (implementation of Pola)	X		
6.2. Support parenting and life-work BALANCE	Provide financial support for the parenthood of PhD students			
	Obtaining the Family Audit Executive certification			
	Setting up a breastfeeding and baby care area on an experimental basis at the Malcantone-Marcorà site, also open to the public			


# 1. Gender equality in recruitment and career advancement

## 1.1. Promote gender equality in recruitment and career advancement

<b>Action</b> 1 2	<b>Feasibility study to define ways to encourage the recruitment and career advancement of women</b>
<b>Recipients</b>	Teaching and research staff
<b>Structure of reference</b>	ARU
<b>Other structures involved</b>	APPS
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Identification of tools to promote gender equality in recruitment and career advancements
<b>Monitoring indicators</b>	Implementation of the study
<b>Resources</b>	Internal only
<b>SDGs</b>	 

<b>Timing</b>	2022	2023	2024
---------------	------	------	------


## 1.2. Promote female leadership in research

<b>Action</b> 1 2 3	Coaching/mentoring activities and other training activities for young female researchers at the beginning/advancement of their career, by successful female researchers, also from outside the University
<b>Recipients</b>	Research personnel
<b>Structure of reference</b>	ADISS - Innovative Education Sector
<b>Other structures involved</b>	ARIC, Departments
<b>Political authority</b>	Faculty Training Delegate
<b>Expected result</b>	Increased awareness among young female researchers in building their careers
<b>Monitoring indicators</b>	number of initiatives activated number of participants
<b>Resources</b>	€ 10,000
<b>SDGs</b>	 5.5

<b>Timing</b>	2022	2023	2024
---------------	------	------	------

## 2. Culture of the organisation

### 2.1. Strengthen the University's role on gender issues

<b>Action</b> 1 2 3 4	<b>Consolidation and implementation of membership in Networks and Centres of national and international relevance dealing with gender equality and gender-based violence</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG and Rectorate		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	External visibility to the commitment and promotion of inclusive culture. Action to raise awareness in the Ca' Foscari community through the university's commitment.		
<b>Monitoring indicators</b>	number of memberships maintained/activated through Networks and Centres		
<b>Resources</b>	€ 1,000		
<b>SDGs</b>	 <b>5.1, 5.c</b>		



<b>Timing</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
---------------	-------------	-------------	-------------

## 2.1. Strengthen the University's role on gender issues

<b>Action</b> 1 2 3 4	Starting application and obtaining the UNI/PdR 125:2022 certification		
<b>Recipients</b>	University staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	---		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation		
<b>Expected result</b>	Strengthening welfare/organisational well-being/work-life balance and their associated gender equality measures		
<b>Monitoring indicators</b>	Starting application and obtaining the UNI/PdR 125:2022 certification		
<b>Resources</b>	€ 5,000		
<b>SDGs</b>	 3.7	 5.4	 8.8


<b>Timing</b>	2022	2023	2024
---------------	------	------	------

## 2.2. Make the language of the University more inclusive

<b>Action</b> 1 2	Revision of the University website, institutional documents and forms to bring the language in line with the new guidelines		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	ASIT		
<b>Other structures involved</b>	AAI, ACPIC, ARU, ADISS, ARIC, ASIA, ABIF		
<b>Political authority</b>	University Communications Delegate		
<b>Expected result</b>	Dissemination of an inclusive language culture		
<b>Monitoring indicators</b>	Review completed		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	2022	2023	2024
---------------	------	------	------



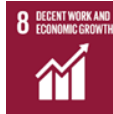
### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7 <b>Installation of free/reduced price sanitary napkin dispensers</b>	
<b>Recipients</b>	Student and staff members
<b>Structure of reference</b>	AAI representative
<b>Other structures involved</b>	ASIA
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Facilitating everyday life for women at the university
<b>Monitoring indicators</b>	Installation of dispensers in major locations
<b>Resources</b>	Approx. € 5,000/each dispenser
<b>SDGs</b>	 5.6

<b>Timing</b>	2022	2023	2024
---------------	------	------	------



### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7	<b>Maintenance and consolidation of the Philosophical Counselling Desk of the COFIL Master</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG		
<b>Other structures involved</b>	ARU, ADISS		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation Vice-rector for the right to study and student services		
<b>Expected result</b>	Cultural awareness of the relevance of gender issues in human relations		
<b>Monitoring indicators</b>	Maintenance of counter services number of users		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 3.4	 5.1	 8.8

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------




\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7	Inclusion of award criteria in tenders regarding commitment to gender issues (e.g. Gender Equality certification or ISO 30415 for diversity and inclusion)		
<b>Recipients</b>	Technical-administrative staff		
<b>Structure of reference</b>	ASIA		
<b>Other structures involved</b>	AAI representative		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Strengthening gender equality as a criterion in calls for tender		
<b>Monitoring indicators</b>	% of calls for proposals including gender issues among the award criteria		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		


<b>Timing</b>	2022	2023	2024
---------------	------	------	------

## 2.3. Develop actions to spread an inclusive culture within the University's practices

<b>Action</b> 1 2 3 4 5 6 7		<b>Maintenance and monitoring of ALIAS careers for gender transitioning students</b>	
<b>Recipients</b>	Students		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	APPS		
<b>Political authority</b>	Vice-rector for the right to study and student services		
<b>Expected result</b>	Awareness of gender issues and of the main biases and stereotypes		
<b>Monitoring indicators</b>	Continuation of ALIAS career option Number of people who have used the ALIAS career		
<b>Resources</b>	Internal		
<b>SDGs</b>	   <b>4.a</b> <b>5.c</b> <b>10.2</b>		


<b>Timing</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
---------------	-------------	-------------	-------------

## 2.5. To foster among women greater awareness of their role

<b>Action</b> 1 2	<b>Organising talks with female professionals, researchers, scientists and academics whose professional history is an inspiration for guiding study and career choices</b>
<b>Recipients</b>	University female students and high school female students
<b>Structure of reference</b>	ADISS - LEi project
<b>Other structures involved</b>	–
<b>Political authority</b>	Vice-rector for Public Engagement, Career Service Delegate
<b>Expected result</b>	Support for women's careers
<b>Monitoring indicators</b>	Number of implemented initiatives Number of participants
<b>Resources</b>	€ 2,000
<b>SDGs</b>	  5.5      10.2, 10.3

<b>Timing</b>	2022	2023	2024
---------------	------	------	------


## 2.5. Develop among women a greater awareness of their role

<b>Action</b> 1 2	Planning training initiatives to help technical staff and faculty members promote their leadership and develop strategic skills for the world of work		
<b>Recipients</b>	University female staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	ADISS - LEi project		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation Faculty Training Delegate		
<b>Expected result</b>	Support for women's careers		
<b>Monitoring indicators</b>	Number of implemented initiatives Number of participants		
<b>Resources</b>	€ 10,000		
<b>SDGs</b>	  		

<b>Timing</b>	2022	2023	2024
---------------	------	------	------




### 3. Gender mainstreaming in research and teaching programmes

#### 3.1. Include gender-related topics in the University's educational programme

<b>Action</b> 1 2 3 4	<b>Introduction of new courses explicitly dedicated to gender issues in the academic programmes</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Departments
<b>Other structures involved</b>	ADISS
<b>Political authority</b>	Vice-rector for Education
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students
<b>Monitoring indicators</b>	number of courses added, starting from the a.y. 2024/25
<b>Resources</b>	Internal only
<b>SDGs</b>	


<b>Timing</b>	2022	2023	2024
---------------	------	------	------

### 3.1. Include gender topics in the University's educational programme

<b>Action</b> 1 2 3 4	<b>Programming of Masters, Higher Education, MOOCs, Minors and other training initiatives on gender and diversity issues</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Challenge School, ADISS
<b>Other structures involved</b>	Departments
<b>Political authority</b>	Vice-rector for Education
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students
<b>Monitoring indicators</b>	Number of training initiatives activated
<b>Resources</b>	Internal only
<b>SDGs</b>	   <b>4.7</b> <b>5.c</b> <b>10.2</b>

<b>Timing</b>	2022	2023	2024
---------------	------	------	------

### 3.1. Include gender topics in the University's educational programme


<b>Action</b> 1 2 3 4	<b>Promotion of the educational programme dedicated to gender issues in the activities of communication and orientation at the University</b>		
<b>Recipients</b>	Students		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Vice-rector for Education Delegate for Orientation and Tutoring		
<b>Expected result</b>	Acquisition of skills on gender equality and inclusion in the educational curriculum of students		
<b>Monitoring indicators</b>	Number of promotional materials and initiatives carried out		
<b>Resources</b>	Internal only		
<b>SDGs</b>			

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------

\*results achieved in the year 2022 will be presented in the RUA (performance report)





### 3.2. Promote gender mainstreaming as a cross-cutting element in research according to the subject area

<b>Action</b> 1 2	<b>Promote the use of research tools (databases, guidelines, etc.) and methodologies to include gender in research</b>
<b>Recipients</b>	Teaching and research staff
<b>Structure of reference</b>	ARIC
<b>Other structures involved</b>	AAI, ACPIC, Departments
<b>Political authority</b>	Vice-rector for Research Departmental Research Committee Delegate
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research
<b>Monitoring indicators</b>	number of promotional materials and initiatives carried out number of participants
<b>Resources</b>	€ 3,000
<b>SDGs</b>	 5.1

<b>Timing</b>	2022	2023	2024
---------------	------	------	------



### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes

<b>Action</b> 1 2 3	Maintaining and enhancing the provision of scholarships for STEM degrees and PhDs
<b>Recipients</b>	Students, female PhD
<b>Structure of reference</b>	ADISS
<b>Other structures involved</b>	DAIS, DSMN, Development Office
<b>Political authority</b>	Vice-rector for the right to study and student services
<b>Expected result</b>	Reducing the gender gap in STEM area degrees
<b>Monitoring indicators</b>	number of grants activated and disbursed
<b>Resources</b>	Fundraising from external funders
<b>SDGs</b>	  <b>4.5</b> <b>5.1, 5.c</b>

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------

\*results achieved in the year 2022 will be presented in the RUA (performance report)



### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes

<b>Action</b> 1 2 3	<b>Activation of dissertation prizes for female students enrolled in science-related and PhD degree programmes</b>		
<b>Recipients</b>	Students, female PhD		
<b>Structure of reference</b>	ADISS		
<b>Other structures involved</b>	DAIS, DSMN, Development Office		
<b>Political authority</b>	Vice-rector for the right to study and student services		
<b>Expected result</b>	Reducing the gender gap in STEM area degrees		
<b>Monitoring indicators</b>	number of awards given		
<b>Resources</b>	Fundraising from external funders		
<b>SDGs</b>	  <b>4.5, 4.a</b> <b>5.1</b>		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------

\*results achieved in the year 2022 will be presented in the RUA (performance report)



### 3.3. Reducing the gender gap in enrolments in STEM disciplines degree and PhD programmes

<b>Action</b> 1 2 3	Orientation actions dedicated to STEM pathways for high school girls, also in collaboration with external networks		
<b>Recipients</b>	High school female students		
<b>Structure of reference</b>	ADISS - LEi project		
<b>Other structures involved</b>	ADISS		
<b>Political authority</b>	Delegate for Orientation and Tutoring Career Service Delegate		
<b>Expected result</b>	Reducing the gender gap in STEM area degrees		
<b>Monitoring indicators</b>	number of initiatives implemented number of people involved		
<b>Resources</b>	Internal		
<b>SDGs</b>	  <b>4.5</b> <b>5.c</b>		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------


\*results achieved in the year 2022 will be presented in the RUA (performance report)

### 3.4. Strengthening research on gender and diversity issues

<b>Action</b> 1 2 3 4	<b>Establishment of prize for theses (all levels) on gender, inclusion and diversity issues</b>
<b>Recipients</b>	Students
<b>Structure of reference</b>	Development Office
<b>Other structures involved</b>	ADISS
<b>Political authority</b>	Vice-rector for the right to study and student services
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research
<b>Monitoring indicators</b>	number of awards given
<b>Resources</b>	Fundraising from external funders
<b>SDGs</b>	  5.1      10.2

<b>Timing</b>	2022	2023	2024
---------------	------	------	------

### 3.4. Strengthening research on gender and diversity issues

<b>Action</b> 1 2 3 4	<b>Organisation of conferences and seminars to promote research results on gender and diversity issues</b>		
<b>Recipients</b>	All members of the University; external community		
<b>Structure of reference</b>	Departments		
<b>Other structures involved</b>	ACPIC		
<b>Political authority</b>	Vice-rector for Public Engagement Department Delegate for Public Engagement		
<b>Expected result</b>	Acquisition of methodological skills and tools for the promotion of gender research		
<b>Monitoring indicators</b>	number of implemented initiatives number of participants		
<b>Resources</b>	Internal		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------

\*results achieved in the year 2022 will be presented in the RUA (performance report) (Performance Report)

## 4. Gender balance in top positions and decision-making bodies




### 4.1. Promote female leadership in decision-making structures

<b>Action</b> 1 2 3	Internal mentoring paths between management and non-management profiles to support career advancement in PA		
<b>Recipients</b>	Female technical-administrative staff and CELs (Language Collaborators and Experts)		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	–		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Support for women's careers		
<b>Monitoring indicators</b>	number of initiatives implemented number of participants		
<b>Resources</b>	Internal only		
<b>SDGs</b>	  5.1, 5.5      8.8		

<b>Timing</b>	2022	2023	2024
---------------	------	------	------

## 5. Combating gender-based violence, including sexual harassment



### 5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence

<b>Action</b> 1 2 3	<b>Creation of an informative guide on all the University services for the inclusion and protection of students and staff</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	AAI representative		
<b>Other structures involved</b>	ACPIC, APPS, ADISS, ARIC		
<b>Political authority</b>	Delegate for University Communication		
<b>Expected result</b>	Increased knowledge of the services offered by the university regarding inclusion and combating violence		
<b>Monitoring indicators</b>	Publication of the information guide by the beginning of a.y. 2024/25		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 4.a	 5.1, 5.2	 10.2

<b>Timing</b>	2022	2023	2024
---------------	------	------	------





## 5.1. Promoting knowledge of tools for reporting incidents of discrimination and violence

<b>Action</b> 1 2 3	Updating the code of conduct against sexual harassment and gender-based violence in the light of the latest international and European legal instruments		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	CUG, AAI		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Developing a culture of inclusion against discrimination		
<b>Monitoring indicators</b>	Development of the new Code of Conduct		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	2022	2023	2024
---------------	------	------	------


## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	<b>Continuous monitoring of data on gender-based violence in the University</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG, Confidential Counsellor		
<b>Other structures involved</b>	APPS, ARU		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Improvement of knowledge on gender issues and violence within the University		
<b>Monitoring indicators</b>	Implementation of 1 monitoring action per year		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------



\*results achieved in the year 2022 will be presented in the RUA (performance report)

## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	Joining/create an observatory on gender-based violence, involving the whole of the Ca' Foscari community
<b>Recipients</b>	All members of the University
<b>Structure of reference</b>	CUG
<b>Other structures involved</b>	Rectorate, CESTUDIR
<b>Political authority</b>	Delegate for Gender Equality
<b>Expected result</b>	Creation of a close link between the academic world, magistrates, and lawyers working on this front and the world of anti-violence centres and communication.
<b>Monitoring indicators</b>	Activation of the Observatory
<b>Resources</b>	Internal only
<b>SDGs</b>	 <b>5.2, 5.c</b>

<b>Timing</b>	2022	2023	2024
---------------	------	------	------

## 5.2. Increase knowledge about different forms of gender-based violence

<b>Action</b> 1 2 3	<b>Information activities against sexual harassment and gender-based violence, also involving local anti-violence centres</b>		
<b>Recipients</b>	All members of the University		
<b>Structure of reference</b>	CUG		
<b>Other structures involved</b>	ACPIC, CESTUDIR		
<b>Political authority</b>	Delegate for Gender Equality		
<b>Expected result</b>	Developing a culture of inclusion against discrimination. Help all members of the Ca' Foscari community to recognise violence and to be aware of what action to take.		
<b>Monitoring indicators</b>	number of initiatives implemented number of participants		
<b>Resources</b>	Internal only		
<b>SDGs</b>	 		

<b>Timing</b>	<b>2022*</b>	<b>2023</b>	<b>2024</b>
---------------	--------------	-------------	-------------

\*results achieved in the year 2022 will be presented in the RUA (performance report)

## 6. Work-life balance

6.1. Support work-life balance			
<b>Action</b> 1 2 3	<b>Transition from emergency phase to full smart working phase (implementation of Pola)</b>		
<b>Recipients</b>	Technical-administrative staff		
<b>Structure of reference</b>	ARU		
<b>Other structures involved</b>	–		
<b>Political authority</b>	Vice-rector for General, Legal and Personnel Affairs and Relations with the Ca' Foscari University of Venice Foundation		
<b>Expected result</b>	Strengthening of welfare/organisational welfare/work-life balance measures		
<b>Monitoring indicators</b>	Development of POLA in line with annual targets		
<b>Resources</b>	POLA resources		
<b>SDGs</b>	 		
<b>Timing</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>



The Gender Equality Plan is part of the 'Sustainable Ca' Foscari' programme and contributes to the implementation of the 2030 Agenda, with particular reference to the SDGs:

- 3 - Health and well-being
- 4 - Quality education
- 5 - Gender equality
- 8 - Decent work and economic growth
- 10 - Reducing inequalities
- 11 - Sustainable cities and communities
- 12 - Responsible consumption and production



Università  
Ca' Foscari  
Venezia

Delegate for Gender Equality  
**Prof. Sara De Vido**

Published by the  
**Institutional Affairs Area**  
**Sustainability Office**  
as a support office  
to GEP TEAM

This publication was  
presented at the session of the  
Board of Directors of 3 February 2023